



SOUTHEAST OVERTOWN / PARK WEST | OMNI REDEVELOPMENT DISTRICT | MIDTOWN

# 2008 ANNUAL REPORT

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**I. Purpose of the Report:** Section 163.356(3)(c), Florida Statutes, provides that each community redevelopment agency shall file with its governing body on annual report on its activities for the preceding fiscal year.

**II. CRAs' Purpose and Mission:** Pursuant to Chapter 163, Part III, Florida Statutes, the Southeast Overtown/Park West ("SEOPW CRA"), the Omni Redevelopment District ("Omni CRA") and the Midtown ("Midtown CRA") Community Redevelopment Agencies (collectively referred to as "CRAs") were created to revitalize areas designated as "slum" and "blight" within the City of Miami. The CRAs' mission is to improve the quality of life for residents and stakeholders within the redevelopment areas by generating successful redevelopment projects from both the private and public sector, in accordance with their approved Redevelopment Plans. Ultimately, the CRAs envision a neighborhood that is filled with small urban parks, multi-use complexes, greenways, and pedestrian-friendly streets. This can be fully realized through the elimination of unsanitary, economic, and physical conditions that contribute to slum and blight.

**III. CRAs' Boards of Commissioners:** The Boards of Commissioners of the CRAs are comprised of the five (5) members of the Miami City Commission. Each CRA constitutes a separate, distinct and independent legal entity. The Boards of Commissioners of the Southeast Overtown/Park West and Omni CRAs, established in 1982 and 1986 respectively, are comprised as follows:

Chairperson	Commissioner Michelle Spence-Jones
Vice-Chairperson	Commissioner Marc Sarnoff
Board Member	Commissioner Angel Gonzalez
Board Member	Commissioner Joe Sanchez
Board Member	Commissioner Tomas Regalado

The Midtown CRA was established in 2005, and its Board of Commissioners is comprised as follows:

Chairperson	Commissioner Marc Sarnoff
Vice-Chairperson	Commissioner Angel Gonzalez
Board Member	Commissioner Joe Sanchez
Board Member	Commissioner Tomas Regalado
Board Member	Commissioner Michelle Spence-Jones

**IV. Objectives:** The CRAs' Redevelopment Plans provide for the elimination of "slum" and "blight" conditions existing throughout the Redevelopment Areas by engaging in the following:

- increasing property values throughout the redevelopment areas through community redevelopment efforts;
- Promoting smart growth principles;
- Encouraging private investment throughout the redevelopment areas;
- Encouraging the development of affordable housing, while promoting mixed income residential projects;



- Encouraging the preservation of historic properties;
- Initiating and funding infrastructure upgrades; and
- Implementing programs that foster economic development for new and existing businesses, and further the creation and retention of jobs for the CRAs' residents.

**V. Community Redevelopment Initiatives**

**A. Affordable Housing:** On October 30, 2006, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-R-06-0045, directed the Executive Director to budget \$30,000,000 over the next five years for low income, affordable, and workforce housing to be built in the Redevelopment Area, with the first \$5,000,000 allocated for rehabilitation of existing residential rental units. Wanting to ensure that the current inventory of residential rental units within the SEOPW Redevelopment Area remained affordable, the owners of such properties awarded grant funds must execute rent regulatory agreements and record restrictive covenants ensure the owners' compliance with the affordability requirements imposed. With the properties improved, owners' could afford to maintenance of the buildings without assessing the tenants, who primarily reside on a fixed income.

**1. 1201 N.W. 2<sup>nd</sup> Avenue:** On January 28, 2008, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-R-08-0002, authorized a grant, in an amount not to exceed \$165,000, to JINT Holdings, LLC for the rehabilitation of nine (9) residential rental units at 1201 N.W. 2<sup>nd</sup> Avenue.



*Before Rehab at 1201 N.W. 2<sup>nd</sup> Avenue in SEOPW CRA*



*After Rehab at 1201 N.W. 2<sup>nd</sup> Avenue in SEOPW CRA*



2. **149 N.W. 11<sup>th</sup> Street:** Due to the successful completion of 1201 N.W. 2<sup>nd</sup> Avenue, on May 19, 2008, the Board of Commissions of the SEOPW CRA, by Resolution No. CRA-R-08-0030, authorized a grant, in an amount not to exceed \$475,000, to JINT Holdings, LLC for the rehabilitation of twenty-four (24) residential rental units at 149 N.W. 11<sup>th</sup> Street.



*Before Rehab at 149 NW 11<sup>th</sup> Street in SEOPW CRA*



*After Rehab at 149 NW 11<sup>th</sup> Street in SEOPW CRA*

3. **1232 N.W. 1<sup>st</sup> Place:** In light of the positive response from residents living at both 1201 N.W. 2<sup>nd</sup> Avenue, and 149 N.W. 11<sup>th</sup> Street, the Board of Commissioners sought to continue the rehabilitation of third property owned by JINT Holdings, LLC. On January 26, 2009, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-R-09-0009, authorized a grant, in an amount not to exceed \$620,000, to JINT Holdings, LLC for the rehabilitation of thirty-three (33) residential rental units at 1232 N.W. 1<sup>st</sup> Place. The rehabilitation of this property is schedule to be completed in the Summer of 2009.



*Next Rehab Project at 1232 N.W. 1<sup>st</sup> Place in SEOPW CRA*



4. **160 N.W. 11<sup>th</sup> Terrace:** On April 28, 2008, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-R-08-0021, authorized a grant, in an amount not to exceed \$187,500, to Brenda Killens Evans for the rehabilitation of six (6) residential rental units at 160 N.W. 11<sup>th</sup> Terrace. Prior to the SEOPW CRA's grant, the building was vacant, abandoned, and the site of ongoing criminal activity. Ms. Evans, having recently inherited the property, was unable to undertake the rehabilitation and still offer the units at an affordable rent.



*Before Rehab at 160 N.W. 11<sup>th</sup> Terrace in the SEOPW CRA*



*After Rehab at 160 N.W. 11<sup>th</sup> Terrace in the SEOPW CRA*

5. **St. John Apartments:** The St. John Apartments consist of thirty-three (33) residential rental units at 220-250 N.W. 13<sup>th</sup> Street and 1300 N.W. 2<sup>nd</sup> Avenue. The St. John Apartments were constructed with HUD block grant funds and are restricted as to income and rent levels. Due to hurricane damage and deferred maintenance, many of the units are vacant. The Board of Commissioners of the SEOPW CRA, by Resolution Nos. CRA-R-08-0048 and CRA-R-08-0063, passed and adopted on September 3, 2008 and November 24, 2008, respectively, authorized a grants, in a total amount not to exceed \$520,000, to St. John Community Development Corporation, Inc. for the rehabilitation of the St. John Apartments. This projected is expected to be completed by the summer of 2009.



*St. John Apartments located at 220-250 N.W. 13<sup>th</sup> Street and 1300 N.W. 2<sup>nd</sup> Avenue in the SEOPW CRA*



6. **Jazz Village:** On June, 30, 2008, the Board of Commissioners of the SEOPW CRA authorized execution of a development agreement with UDG V, LLC for its Jazz Village at Little Broadway project. The project consists of three buildings containing 41 affordable and workforce condominium units, 70-77 affordable rental units, and a 300-space parking garage. The SEOPW CRA's total contribution to the project \$6,000,000.



7. **229-247 N.W. 12<sup>th</sup> Street:** On November 24, 2008, the Board of Commissioners of the SEOPW CRA authorized execution of a development agreement with Dev-Con Urban Partners & Affordable, LLC for the development of CRA-owned parking lot P-2 at 229-247 N.W. 12<sup>th</sup> Street. The development consists of forty (40) affordable rental units (87% of which are two and three bedroom units), replacement of twenty (20) existing public parking spaces, and 8,000 square feet of commercial/retail space. In exchange for the CRA's contribution of \$1,400,000, the developer is required to reserve the units for renters in the following categories: 1/3 for renters whose gross income is between 60% - 80% of the Area Median Income for Miami-Dade County ("AMI"), 1/3 for renters whose gross income is between 80.01% - 120% of AMI, and 1/3 for renters whose gross income is between 120.01%-150% of AMI.



DEV-CON Project at 229-247 N.W. 12<sup>th</sup> Street in the SEOPW CRA



**8. 1201-1221 N.W. 3<sup>rd</sup> Avenue:** On September 3, 2008, the Board of Commissioners of the SEOPW CRA authorized the purchase of property at 1201-1221 N.W. 3<sup>rd</sup> Avenue for an amount not to exceed \$550,000, plus customary closing costs. On December 15, 2008, the Board authorized issuance of a Request for Proposals for the redevelopment of the property. The redevelopment of the property is expected to remove a blighting condition and further the revitalization of the N.W. 3<sup>rd</sup> Avenue Business Corridor. The issuance of the Request for Proposals is expected to occur soon.



*B  
 Building at 1201-1221 N.W. 3<sup>rd</sup> Avenue in the SEOPW CRA*

**B. Infrastructure and Maintenance**

**1. N.W. 3<sup>rd</sup> Avenue Streetscape Improvements:** The Board of Commissioners of the SEOPW CRA authorized funding, in a total amount not to exceed \$5,200,000, for the rebuilding of the N.W. 3<sup>rd</sup> Avenue Business Corridor, from N.W. 7<sup>th</sup> Street to NW 14<sup>th</sup> Street. The scope of the project consisted of new paving and drainage, sidewalks, paved crosswalks, reconstruction of the roadway, decorative lighting, street furniture, landscaping, as well as the installation of the artistic work of Purvis Young, a world-renowned artist from Overtown. The N.W. 3<sup>rd</sup> Avenue Streetscape was overseen by the City of Miami's Department of Capital Improvement Program.



*Before Reconstruction of Roadway*



*After Reconstruction of Roadway*





*Before Installation of Purvis Young's Mural  
 at N.W. 11<sup>th</sup> Street Metrorail Overpass*



*After Installation of Purvis Young's Mural  
 at N.W. 11<sup>th</sup> Street Metrorail Overpass.*

**2. N.W. 2<sup>nd</sup> Avenue Streetscape Improvements:** In an effort to revitalize majors corridors, as undertaken on N.W. 3<sup>rd</sup> Avenue, the Board of Commissioners of the SEOPW CRA, on June 30, 2008, authorized the expenditure of funds, in an amount not to exceed \$50,000, for the preparation of a planning study for the upgrading of N.W. 2<sup>nd</sup> Avenue. Preparation of this study is being overseen by the City of Miami's Department of Capital Improvement Program on behalf of the SEOPW CRA, and is expected to be completed by November of 2009.

**3. N.E. 14<sup>th</sup> Street Improvements:** The Board of Commissioners of the Omni CRA, by Resolution Nos. CRA-R-05-0052 and CRA-R-08-0047, authorized funding, in a total amount not to exceed \$6,000,000, for streetscape improvements along N.E. 14<sup>th</sup> Street from N.E. 2<sup>nd</sup> Avenue west to the Florida East Coast Railway tracks (approximately N.W. 1<sup>st</sup> Avenue). The scope of the improvements consists of the reconstruction of the roadway and sidewalks, installation of decorative lights, landscaping and hardscaping to match the aesthetics of the PAC Super Block. These improvements are expected to begin June of 2009.





**4. North Bayshore Drive Improvements:** On December 12, 2007, the Board of Commissioners of the Omni CRA, by Resolution No. CRA-R-07-0056, authorized funding, in an amount not to exceed \$5,000,000, for capital improvements along North Bayshore Drive from N.E. 17<sup>th</sup> Terrace to N.E. 19<sup>th</sup> Street, and along N.E. 18<sup>th</sup> Street from N.E. 4<sup>th</sup> Avenue to North Bayshore Drive. This area had experienced flooding due to inadequate roadway conditions. In turn, the City of Miami's Department of Capital Improvement Program designed roadway improvements consisting of new drainage, raising the road profile elevation, sidewalk reconstruction, landscaping, signage and pavement markings. The design phase of this project is currently underway.

**5. Upgrades to Water and Sewer Facilities:** On September 3, 2008, the Board of Commissioners of the Omni CRA, by Resolution No. CRA-R-08-0049, authorized funding, in an amount not to exceed \$6,500,000, for the design and installation of upgrades to the water and sewer facilities in the Omni Redevelopment Area. The water and sewer facilities in the Omni Redevelopment Area were in need of upgrading to facilitate redevelopment and adequately serve the area's residents and businesses. The City of Miami's Department of Capital Improvement Program will oversee this project, and is expected to be completed in January of 2011.

**6. Downtown Enhancement Team in conjunction with Miami DDA:** On June 30, 2008, the Board of Commissioners of the Omni CRA, by Resolution No. CRA-R-08-0036, authorized a grant to the Miami Downtown Development Authority ("DDA") for the expansion of its Downtown Enhancement Team Program to the Media and Entertainment District in the Omni Redevelopment Area. The Program establishes a consistent schedule of litter cleanup, trash removal, and graffiti removal throughout Media and Entertainment District. Moreover, DDA has trained and employed homeless individuals residing at Camillus House in order to assist them in re-entering the workforce.



## C. Economic Development

### 1. Business Development

**a. Tenant Improvements at New Arena:** On July 30, 2007, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-R-07-0034, authorized funding, in a total amount not to exceed \$500,000, for grants to businesses in the vicinity of the N.W. 3<sup>rd</sup> Avenue Business Corridor for tenant improvements. On December 12, 2007, the Board awarded grants to five (5) businesses that were in need of funding assistance for improvements to their retail spaces on the north side of New Arena Square. The renovations to these spaces have been completed and the businesses are in the process of moving in.





**b. Renovation of Jackson Soul Food Restaurant:** On December 5, 2008, the renovation and expansion of Jackson Soul Food Restaurant at 950 N.W. 3<sup>rd</sup> Avenue, was completed. The scope of the project included the installation of a new HVAC system, upgrading and enlarging of the kitchen and dining areas, interior lighting upgrades, and construction of ADA compliant restrooms. The total project cost was approximately \$920,000. The renovation and expansion of Jackson Soul Food Restaurant was considered a major and important undertaking to the Board of Commissioners of the SEOPW CRA. Prior to the renovation, Jackson Soul Food only served breakfast, and therefore had a limited staff to accommodate their breakfast service. Upon completion of the project, the Jackson Soul Food is now open for lunch service, and is expected to extend its hours to accommodate dinner service. With the extension of its meal service, Jackson Soul Food has added additional staff positions, and is currently considered one of the largest employers in Overtown.



*Before Exterior Renovation – Jackson Soul Food Restaurant*



*After Exterior Renovation – Jackson Soul Food*



*Before Interior Renovation – Jackson Soul Food Restaurant*



*After Interior Renovation – Jackson Soul Food Restaurant*



c. **Downtown Miami Partnership's Wrap-Around Program:** On November 3, 2005, the Boards of Commissioners of the SEOPW and Omni CRAs, by Resolution Nos. CRA-R-05-0038 and CRA-R-07-0032, authorized a grant, in a total amount not to exceed \$[insert amount confirmed by Miguel), to Downtown Miami Partnership, Inc. for its Wrap-Around Building Rehab Program. The Program consists of assistance to qualified business or property owners with building and property improvements that are directly related to opening a new business, improving an existing business, remedying code violations, providing ADA access, and eliminating blighting neighborhood conditions. Generally acceptable improvements under this Program include: paint/pressure clean, signage, tile, masonry/stucco, outdoor hardscape improvements, outdoor landscape, outdoor lighting, windows/doors, ADA compliance (restrooms/entrances), interior renovations or buildout, plumbing upgrades, mechanical upgrades, electrical upgrades and life/safety (fire) system upgrades. A number of properties have continued to benefit from this Program, such as the property at 697 North Miami Avenue, which had interior and exterior painting performed and the interior floors refinished.



*Building at 697 North Miami Avenue in SEOPW CRA*

d. **Downtown Miami Partnership's Facade Program:** On November 27, 2006, the Board of Commissioners of the SEOPW CRA authorized a grant, in an amount not to exceed \$525,000, to Downtown Miami Partnership, Inc. for its Facade Program. The Program provides assistance to qualified businesses and property owners for facades improvements in the targeted area of N.W. 3<sup>rd</sup> Avenue Business Corridor.



*Mt. Zion Church, at 901 N.W. 9<sup>th</sup> Street, with new exterior paint.*



*New Arena Square, on N.W. 3<sup>rd</sup> Avenue, with new exterior paint.*



Other properties that underwent facade improvements include the following:

- 1028 N.W. 3<sup>rd</sup> Avenue – Exterior Painting, Impact Windows, Awnings, and Signage
- 1034 N.W. 3<sup>rd</sup> Avenue – Exterior Painting, Impact Windows, Doors, and Signage
- 1042 NW 3<sup>rd</sup> Avenue – Exterior Painting
- 1117 NW 3<sup>rd</sup> Avenue – Exterior Painting, and Windows
- 1131-33 N.W. 3<sup>rd</sup> Avenue – Exterior Painting, and Awnings
- 1201 N.W. 3<sup>rd</sup> Avenue – Exterior Painting, and Awnings
- 1300 N.W. 3<sup>rd</sup> Avenue – Exterior Painting, Impact Windows, and Signage
- 1327 N.W. 3<sup>rd</sup> Avenue – Exterior Painting, Impact Windows, Doors, and Awnings
- 268 N.W. 14<sup>th</sup> Street – Exterior Painting
- 800 N.W. 2<sup>nd</sup> Avenue – Exterior Painting

e. **“Folklife Fridays:”** On October 27, 2008, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-R-08-0059, authorized a grant, in an amount not to exceed \$50,000, to New Washington Heights Community Development Conference, Inc. for production of “Folklife Fridays,” a monthly open-air market to be held for six (6) consecutive months on the 9<sup>th</sup> Street Pedestrian Mall in Overtown. Folklife Fridays attracted patrons from the Downtown area to the 9<sup>th</sup> Street Pedestrian Mall where approximately thirty (30) local vendors showcased a variety of items, such as arts and crafts, books, jewelry, clothing, and food.



*“Folklife Fridays” Main Entrance in the SEOPW CRA*



**2. Job Creation and Training**

**a. Hospitality Institute:** On March 27, 2007, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-R-07-0015, authorized a grant, in an amount not to exceed \$100,000, to Veterans Employment Transition Services, Inc., with Camillus House, Inc. as the fiscal agent, for the creation of a Hospitality Institute, Job Training and Job Placement pilot program. The Hospitality Institute, in partnership with Miami-Dade College, successfully trained unemployed residents from Overtown in various hospitality trades, and in turn, facilitated job placements for the graduates with major hoteliers in the surrounding area. Due to a desire to expand the scope of training to include other related trades, and the increased enrollment of participants, the administrative operations of the Hospitality Institute were transferred to Miami-Dade College. On September 3, 2008, the Board, by Resolution No. CRA-R-08-0046, authorized additional funding, in an amount not to exceed \$100,000, to the Miami Dade College for the continued operation of the Hospitality Institute.



*Hospitality Institute Graduates*



*Job Fair organized by the Hospitality Institute*

**b. Restaurant Training Institute:** On September 3, 2008, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-R-08-0058, authorized a grant, in an amount not to exceed \$25,000, to Miami Dade College for provide training to restaurants in the Southeast Overtown/Park West Redevelopment Area. The training consists of monthly workshops for the owners and employees of area restaurants that focus on improving the quality service provided to the public.



*Restaurant training session*



c. **Landscape Institute:** The Boards of Commissioners of the SEOPW CRA, by Resolution Nos. CRA-R-06-0050 and CRA-R-07-0052, authorized grants to Roots In The City, Inc. for beautification, landscape training, signage, and maintenance along N.W. 3<sup>rd</sup> Avenue. Due to the successful training of area residents in landscaping, on September 3, 2008, the Board authorized additional funding to Roots In The City, Inc. for its continued beautification, landscape training, maintenance at various locations throughout the Southeast Overtown/Park West Redevelopment Area. As a result of the Landscape Institute, many local residents have been properly trained for jobs in the landscape industry and have moved on to hold permanent landscape positions. Additionally, the Institute has promoted awareness of historic Overtown by bringing students, civic organizations, and the public to participate in a community garden where training occurs.



*Public participation in a community garden.*



*Training session for participants in Landscape Institute.*



*Trainees participating in on-site training in the Landscape Institute.*



*Training session for participants in Landscape Institute.*



- d. **The Women's Alliance d/b/a Chapter 2 Clothing:** Since 2006, The Women's Alliance, Inc., a non-profit corporation, operates a resale clothing store in the Dorsey House, catering to men and women seeking to re-enter the workforce. To assist the Hospitality Institute's graduates in finding suitable interview attire, the Board of Commissioners of the SEOPW CRA authorized a grant, in an amount not to exceed \$50,000, to The Women's Alliance, Inc. for inventory and wardrobe vouchers to be redeemed by the graduates.



*Chapter 2 at the Dorsey House, 250 N.W. 9<sup>th</sup> Street*

#### **D. Historic Preservation**

##### **1. Ward Rooming House:**

Built in 1925, the Ward Rooming House was designated a structure of major historic significance by the 1982 Southeast Overtown/Park West Community Redevelopment Plan, as amended. On September 24, 2007, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-R-07-0041 authorized the funding, in an amount not to exceed \$450,000, for design and construction of the interior of the Ward Rooming House at 249 N.W. 9<sup>th</sup> Street to be used as an art gallery. The CRA previously completed the reconstruction of the building shell. The interior buildout is expected to be completed in December of 2009.



*Ward Rooming House at 249 N.W. 9<sup>th</sup> Street in SEOPW CRA*

##### **2. Old Fire Station No. 2:**

Old Fire Station No. 2, at 1401 North Miami Avenue, is listed on the National Register of Historic Places, and is listed in the Omni Redevelopment Plan as a structure of major architectural and/or historic significance. This building was transferred along with the adjacent parcel at 1441 North Miami Avenue, by the City of Miami to the Omni CRA with

the intent that the Omni CRA would restore and preserve the building. The City of Miami's

Department of Capital Improvement Program estimated the complete rehabilitation to cost approximately \$4,000,000. The Board of Commissioners of the Omni CRA, by Resolution Nos. CRA-R-06-0009 and CRA-R-08-0065, authorized funding, in an amount not to exceed \$4,000,000, for the design and reconstruction of Old Fire Station No. 2, and the adjacent parcel. This project is expected to be completed in December 2009.





3. **Miami Woman's Club:** The building occupied by the Miami Woman's Club at 1737 North Bayshore Drive has received designation as a historic site by the Miami City Commission and the State of Florida, and is listed in the National Register of Historic Places. On January 38, 2008, the Miami Woman's Club made a presentation to the Board of Commissioners of the Omni CRA and requested \$3,750,000 to underwrite the costs associated with repairs and 40-year recertification of its building. The Board, by Resolution No. 08-0009, authorized a grant, in an amount not to exceed \$1,800,000, to the Miami Woman's Club for repairs and 40-year recertification, and further directed the Executive Director to include the remaining balance requested by the Miami Woman's Club in the 2009 fiscal year budget. The project is currently underway, and is expected to be completed by May of 2010.



*Miami Woman's Club located at 1737 North Bayshore Drive*

4. **Greater Bethel A.M.E. Church:** Greater Bethel A.M.E. Church is one of the oldest churches in Miami, having been organized in March 1896. Construction of the church building was completed in 1946, and is listed in the National Register of Historic Places. In an effort to preserve the building, on October 29, 2007, the Board of Commissioners of the SEOPW CRA authorized a grant, in an amount not to exceed \$90,000, to Greater Bethel A.M.E. Church for exterior stucco repairs, caulking, waterproofing, and painting.



*Greater Bethel AME Church at 245 N.W. 8 Street in SEOPW CRA*



**E. Community Policing Initiatives**

**1. Police Visibility Pilot Program:** On April 25, 2008, the Boards of Commissioners of the SEOPW and Omni CRAs, by Resolution No. CRA-R-08-0024, authorized a grant, in an amount not to exceed \$343,392, to the City of Miami to underwrite costs associated with a Police Visibility Pilot Program. Both CRAs' Redevelopment Plans list the emphasis on crime prevention and maintaining security in the area as a stated redevelopment objective. The Pilot Program, implemented to address quality of life issues existing within the Redevelopment Areas, consists of enhanced overtime police services. The Pilot Program has resulted in a dramatic decrease in many types of crimes, and has enabled residents and business owners to develop better relationships with law enforcement.

**2. Police Camera Pilot Program:** On April 28, 2008, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-R-08-0023, authorized a grant, in an amount not to exceed \$500,000, to the City of Miami to underwrite costs associated with a Police Camera Pilot Program for the Southeast Overtown/Park West Redevelopment Area. This Pilot Program, consisting of the installation of surveillance cameras strategically throughout the Redevelopment Area, was developed to aid law enforcement officers in effectively serving the area residents and business owners by decreasing the response time for various incidents. Moreover, the placement of these cameras would also assist law enforcement officers in their investigations, and in turn, would deter the occurrence of crime. As a result, area residents and stakeholders will enjoy an enhanced sense of security and improved quality of life. Installation of the camera system is expected to be completed by the Fall of 2009.

**3. Ambassador Program in Conjunction with the Miami DDA:** On June 30, 2008, the Board of Commissioners of the Omni CRA authorized a grant, in an amount not to exceed \$100,000, to the Miami Downtown Development Authority for the expansion of its Ambassador Program to the Media and Entertainment District in the Omni Redevelopment Area. The Program consists of uniformed personnel that will enhance the safety and security in and around the Media and Entertainment District by performing the following: monitoring and patrolling in the area before, during and after night time performances at the Performing Arts Center; offering tourist guidance and the providing directions; offering of a walking service to and from visitors' vehicles; and alerting of police/fire rescue personnel in emergency situations.





**F. Parks and Open Spaces**

**1. Mini Park on N.W. 3<sup>rd</sup> Avenue:** On December 15, 2008, the Board of Commissioners of the SEOPW CRA, by Resolution No. CRA-08-0074, authorized funding, in an amount not to exceed \$50,000, for construction of a mini park at 1016 N.W. 3<sup>rd</sup> Avenue. The SEOPW CRA acquired this property in connection with the development of the Jazz Village project. While awaiting the construction of the Jazz Village project, it was proposed that a mini park be constructed on the property in the interim. The mini park will be equipped with benches and tables to allow residents who currently play checkers and chess on the sidewalk to play in a less congested area. The construction of a mini park on the property will be beneficial to the residents and business owners in the area by providing an alternate site for residents to gather on N.W. 3<sup>rd</sup> Avenue.

**2. Biscayne Park:** On November 11, 2008, the Board of Commissioners of the Omni CRA, by Resolution No. CRA-R-080057, authorized a grant, in an amount not to exceed \$1,000,000 to the City of Miami for the design and construction of a skate park at Biscayne Park, 150 N.E. 19<sup>th</sup> Street. Biscayne Park is currently a passive park and development of a skate park would stimulate active use of the park by residents as a place to play and exercise in a safe environment. The City of Miami's Department of Parks and Recreation has agreed to manage the design and construction of the skate park, and expects to have this project completed by May of 2010.

**G. Other Highlights:** In addition to the community redevelopment initiatives reported above, the following constitute other significant items authorized by the Boards of Commissioners:

- Grant, in an amount not to exceed \$50,000, to the Orange Bowl Committee, Inc. to underwrite a portion of the costs associated with the 2008 Orange Bowl Fan Fest Event held at Margaret Pace Park on January 2, 2008.
- Expenditure of funds, in an amount not to exceed \$18,300, with Demolition Masters, Inc. for demolition and removal of the building, at 910 N.W. 2<sup>nd</sup> Court, Miami, Florida.
- Expenditure of funds, in an amount not to exceed \$17,500, for the preparation of the Finding of Necessity study for expansion of the Southeast Overtown/Park West Redevelopment Area.
- Expenditure of funds, in an amount not to exceed \$15,000, for the preparation of the Finding of Necessity study for expansion of the Omni Redevelopment Area.
- Remittance of \$5,341,862 to Miami-Dade County for debt service on PAC Bonds.
- Expenditure of funds, in an amount not to exceed \$15,000, to underwrite a portion of the cost associated with the City Miami's Housing Forum held on May 31, 2008 at the Hilton Miami Downtown Hotel in the Omni Redevelopment Area.
- Execution of a professional services agreement with The Curtis Group, Inc. for implementation of Increment III of the SEOPW CRA's Master Development Order as a Development of Regional Impact.
- Execution of the Second Amendment to the Interlocal Agreement between the City of Miami, Miami-Dade County, the Midtown Miami Community Development District, and the Midtown CRA.



- Expenditure of funds, in an amount not to exceed \$15,000, for demolition and removal of the building at 1163 N.W. 3<sup>rd</sup> Avenue, Miami, Florida.

**VI. PRESERVATION AND ENHANCEMENT OF TAX BASE:** The Southeast Overtown/Park West Redevelopment Area experienced an eight percent (8%) increase assessed value, with the 2006 Tax Roll reflecting \$571,449,690 in assessed value, and the 2007 Tax Roll reflecting \$618,303,309.

**FY 2007-08 SEOPW CRA Current Year Actual Tax Increment Revenue**

Preliminary 2007 assessed value of Tax Increment District	<b>\$618,303,309</b>
Taxable value in Base Year – 1983	(\$78,305,502)
Value of Increment	\$539,997,807
Revenue	\$2,349,325
Increase (reduced) for 2005 adjustment (detailed below)*	(\$121,188)
Revenue payable to CRA Miami Dade County - Tax Millage Rate 4.5796	\$2,228,137
Revenue payable to CRA – City of Miami – Tax Millage Rate 6.6429	3,568,307
<b>*2005 Adjustment Detail</b>	
Final 2005 Tax Roll	\$385,349,406
Preliminary 2005 Tax Roll	\$407,211,614
Revision per Value Adjustment Board	(\$21,862,208)
Actual 2005 Millage	5.835
Adjustment	(\$121,188)

The Omni Redevelopment Area experienced a seven percent (7%) increase in assessed value, with the 2006 Tax Roll reflecting \$1,267,831,573 in assessed value, and the 2007 Tax Roll reflecting \$1,363,971,278.

**FY 2007-08 Omni CRA Current Year Actual Tax Increment Revenue**

Preliminary 2007 assessed value of Tax Increment District	<b>\$1,363,971,278</b>
Taxable value in Base Year – 1986	(\$246,898,822)
Value of Increment	\$1,117,072,456
Revenue	\$4,859,958
Increase (reduced) for 2005 adjustment (detailed below)*	(\$207,607)
Revenue payable to CRA Miami Dade County - Tax Millage Rate 4.5796	\$4,652,351
Revenue payable to CRA – City of Miami – Tax Millage Rate 6.6429	
<b>*2005 Adjustment Detail</b>	
Final 2005 Tax Roll	\$892,501,554
Preliminary 2005 Tax Roll	\$929,953,697
Revision per Value Adjustment Board	(\$37,452,143)
Actual 2005 Millage	5.835
Adjustment	(\$207,607)



The Midtown Redevelopment Area experienced an eighty-eight (88%) increase in assessed value, with the 2006 Tax Roll reflection \$52,200,590 in the assessed value, and the 2007 Tax Roll reflecting \$98,260,638.

**FY 2007-08 Midtown CRA Current Year Actual Tax Increment Revenue**

Preliminary 2007 assessed value of Tax Increment District	<b>\$98,260,638</b>
Taxable value in Base Year – 2005	(\$29,281,592)
Value of Increment	\$68,979,046
Revenue	\$300,102
Increase (reduced) for 2005 adjustment (detailed below)*	\$1
Revenue payable to CRA Miami Dade County - Tax Millage Rate 4.5796	\$300,103
Revenue payable to CRA – City of Miami – Tax Millage Rate 6.6429	
<b>*2005 Adjustment Detail</b>	
Final 2005 Tax Roll	\$38,659,059
Preliminary 2005 Tax Roll	\$38,658,956
Revision per Value Adjustment Board	\$100
Actual 2005 Millage	5.835
Adjustment	\$1